

**Manchester Health and Wellbeing Board
Report for Resolution**

Report to: Manchester Health and Wellbeing Board – 22 July 2016
Subject: Commissioning for the Single Hospital Service
Report of: Caroline Kurzeja – Chief Officer South Manchester CCG

Summary

This paper describes how Manchester CCGs and Manchester City Council will commission for the Single Hospital Service in Manchester.

Recommendations

The Board is asked to support this paper.

Board Priority(s) Addressed:

Health and Wellbeing Strategy priority	Summary of contribution to the strategy
Getting the youngest people in our communities off to the best start	
Improving people's mental health and wellbeing	
Bringing people into employment and ensuring good work for all	
Enabling people to keep well and live independently as they grow older	
Turning round the lives of troubled families as part of the Confident and Achieving Manchester programme	
One health and care system – right care, right place, right time	The benefits outlined in the first stage review set out the contribution to this strategic priority.
Self-care	

Lead board member:

CCG Chairs

Contact Officers:

Name: Caroline Kurzeja
Position: Chief Officer – South Manchester CCG
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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Manchester Locality Plan
Greater Manchester Strategic Plan 'Taking Charge'
Single hospital review stages one and two
Trust implementation plan

1.0 Introduction

The Single Hospital Service reports set out clear benefits for closer working between the three Manchester Hospitals. The second report recommended establishment of a single hospital organisation for the City as the means of best realising those benefits. The Single Hospital Service forms one of three 'pillars' of the Manchester Locality Plan, alongside the Local Care Organisation and the Single Commissioning Function.

Good commissioning is critical to the successful implementation and on-going effectiveness of the single hospital system. This paper sets out the steps we are taking to do this.

The Health and Wellbeing Board is asked to support the commissioning approach.

2.0 Summary of response to the Single Hospital Service reports

Manchester CCGs, Manchester City Council and Trafford CCG (commissioners) supported the recommendation of both reports.

A summary of commissioner feedback is as follows:-

- Support to the recommendations of both reports
- Requested trusts progress with service change alongside organisational change including:-
- Using closer working arrangements between trusts to ensure quality, safety and resilience of services in the city.
- To support implementation of current redesign work e.g. General Surgery as part of Healthier Together.
- To maintain the momentum of the 'exemplar work' developed as part of the stage one review.
- To agree with trusts the service offer from each site.
- Development of pathway specifications with standards.
- To place the SHS development in the context of theme three of the Greater Manchester strategic plan (Taking Charge) and the picture of acute services across the conurbation.
- Arrangements are being put in place within CCGs and MCC to effectively commission for the Single Hospital Service.
- An intention to commission for a single hospital service from April 2017 for Manchester and on behalf of Greater Manchester CCGs

3.0 Commissioner plan

Alongside the Trusts' response to the recommendation by Sir Jonathan Michael commissioners have set out how they intend to commission for a Single Hospital Service for Manchester.

3.1 General Context and Approach

As part of the single commissioning function the three Manchester CCGs and Manchester City Council have established a Joint Commissioning Executive to create

single leadership arrangements for commissioning of health and care. This will be the focal point for commissioning decision making with regard to services provided by the single hospital.

Our preparation for commissioning of the hospital service will be closely aligned with the development of the Local Care Organisation.

Commissioners will work collaboratively with the three trusts and others to ensure the fastest and most effective implementation of the Single Hospital Service whilst ensuring commissioning responsibilities are undertaken properly and in the best interests of the population.

3.2. Headline SHS commissioning plan

Commissioning of the Single Hospital Service has been initiated as a programme of work by the Joint Commissioning Executive. The Chief Officer lead for the work is Caroline Kurzeja.

The work is in five phases. From phase three onwards this will increasingly become part of 'business as usual' commissioning.

Phase	Purpose	Deadline
1. Preparatory	To initiate the commissioning programme, mobilise the necessary resources and set out the high level milestone and programme plan.	July '16 Complete
2. Planning	This will set out what we want to commission from the hospital service, how we plan to commission it and the implementation plan needed to make this happen. This will align with 'commissioning intentions' for all three hospitals as an existing part of the commissioning and contracting cycle within planning processes.	Nov '16
3. Preparatory phase – 16/17 (Build up year)	During this period we will develop contracts and put in place the necessary monitoring and assurance processes to commission the single hospital service. The contracting arrangements will recognise the two stage approach that is being taken to creating a single hospital provider.	March '17
4. Implementation and mainstreaming phase	During this period we will continue routine monitoring and assurance of hospital services. We will work with the trusts to push forward the transformation of hospital services. We will also continue the planning and implementation in preparation for the first full financial year of the single hospital service.	March '18
5. Business as	Ultimately commissioning of the single	

usual	hospital service will become part of routine commissioning. The exact timing of the North Manchester phase of the single hospital service programme will determine when this objective is delivered.	
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There will be a number work programmes established. These are as follows:-

- Strategic planning and leadership
- Operational commissioning
- Technical and regulatory
- Communication and engagement

3.3. Progress to date

In terms of the preparatory phase the following progress has been made.

- Commissioning programme initiated by the Joint Commissioning Executive
- Clear lines of dialogue have been established between trusts and commissioners
- Programme plan developed
- Resources identified (part complete)
- Financial planning initiated
- Planning for early joint working between trusts in place.
- Attended trusts' workshop with NHSI

4. Recommendation

Health and Wellbeing Board are asked to support this paper.